



CORPORATE & ECOSYSTEM DECK · 2026

Building Investable Ecosystems

Strategy. Capital. Partnerships. Execution.

FLAGSHIP PLATFORMS

NDC

MODEL42
INNOVATE. INVEST. EXTEND.

NEXTGEN TECHNOLOGIES

DUBAI, UNITED ARAB EMIRATES



EMI turns fragmentation into executable platforms.

Enlightened Minds Investments is a UAE-based investment and ecosystem development platform.

We bring together businesses, technologies, capital relationships and operating capability to build sector-focused structures that can be governed, commercialised and scaled.

01 **Strategy**

02 **Capital**

03 **Partnerships**

04 **Execution**

The constraint is not opportunity. It is fragmented execution.

Capital, technology, assets and market access often exist — but not inside one accountable operating system.

CAPITAL	without coordinated execution
TECHNOLOGY	without a commercial pathway
ASSETS	without scalable operating models
PARTNERS	without aligned governance

EMI converts opportunity into an operating architecture.

01

SELECT

Identify structural gaps, capable companies and opportunities with strategic relevance.



02

STRUCTURE

Design the commercial, ownership and operating logic required for coordinated action.



03

GOVERN

Align leadership, responsibilities, decision rights and accountability.



04

SCALE

Mobilise capital, partnerships, technology, market access and delivery capability.

The output is not advice. It is a structure capable of coordinated execution.

Different structures. Clear status. One operating logic.



Sector focus changes. The execution discipline does not.

NDC

Infrastructure & complex development

Engineering, energy, industrial solutions, data centres, asset protection and Net Zero Business Transformation.

MODEL42

INNOVATE. INVEST. EXTEND.

Healthcare & longevity

Medical technologies, connected diagnostics, personalised health, compounding pharmacy and commercial expansion.

NEXTGEN TECHNOLOGIES

Advanced technology

Applied AI, space and satellite capabilities, advanced computing and technology commercialisation.

NDC

NATIONAL DEVELOPMENT CONSORTIUM

An integration platform for complex infrastructure, industrial and national development initiatives.



NDC CONNECTS

- 01
Asset owners
- 02
Governments
- 03
Investors
- 04
Engineers
- 05
Technology companies
- 06
Operators

One coordinated layer across technical, commercial and delivery requirements.

01

**Infrastructure & master
development**

02

Energy & utilities

03

Industrial technologies

04

**Data centres & digital
infrastructure**

05

**Strategic asset
protection**

06

Advanced materials

07

Sustainable communities

08

**Net Zero Business
Transformation**

Detailed projects, technologies and technical evidence are presented in the dedicated NDC deck.

MODEL42

INNOVATE. INVEST. EXTEND.

A healthcare, medical technology and longevity growth platform.

Model42 connects validated health solutions with clinical expertise, commercial development, market access and international expansion.

model42.ae

FOCUS AREAS

01 Connected diagnostics

02 Medical technologies

03 Personalised health

04 Longevity solutions

05 Compounding pharmacy

06 Healthcare commercialisation

Clinical innovation requires more than a product. It requires a commercial system.

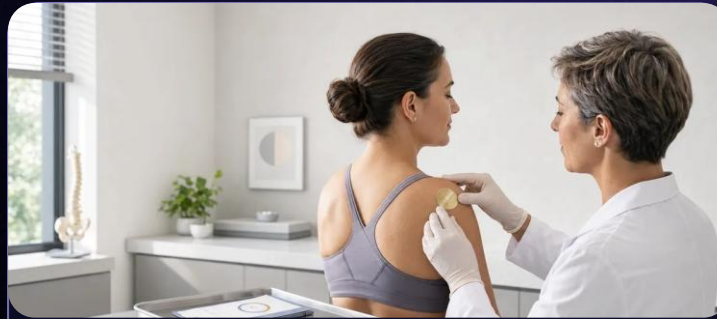


CONNECTED HEALTH

Clinics on Cloud

Digital diagnostics and connected healthcare infrastructure.

PORTFOLIO COMPANY



SPECIALISED THERAPY

ANF Therapy

Clinical expertise, training and market development.

PORTFOLIO COMPANY



PERSONALISED CARE

Model42 Compounding Pharmacy

Doctor-led, pharmacist-governed personalised formulations.

UNDER DEVELOPMENT

Together, these capabilities connect clinical innovation with commercial reach and scalable market access.

Model42 is already operating — not a concept.

12M+

tests conducted

Clinics on Cloud · company data

3,500+

diagnostic systems deployed

Clinics on Cloud · company data

30+

countries of operational
presence

Energy Max Group

25%

stake in Energy Max Group

strategic cross-ownership

WHAT EMI BRINGS TO MODEL42

Corporate architecture

ownership and partnership structures

Capital access

investors and strategic relationships

New markets

international joint ventures and partners

Deals and execution

e.g. cross-ownership with Energy Max Group

NEXTGEN TECHNOLOGIES

Space systems, data infrastructure and applied intelligence — built for commercial use.

NextGen connects specialised developers, operating partners and markets across satellite applications, data centres, advanced computing and enterprise AI.

NextGen connects capability to real operating demand.

01

APPLIED AI

Enterprise intelligence

AI implementation, automation, decision support and practical transformation programmes.

02

SPACE & SATELLITE

MKGT capabilities

Earth observation, communications and strategic applications for infrastructure.

03

ADVANCED COMPUTING

Technology foundations

Computing and data foundations for scalable enterprise applications.

MKGT contributes space and satellite capability within the wider NextGen technology ecosystem.

EMI builds new platforms where fragmented capability can be reorganised around a clear institutional purpose.

The following concepts are deliberately marked Under Development. They represent structured initiatives — not completed legal entities or operating claims.

UAE Legal Consortium

Legal & professional services

UNDER DEVELOPMENT

MEEDU

Middle East education

UNDER DEVELOPMENT

UNDER DEVELOPMENT

A coordinated legal and professional services platform.

The concept integrates legal practice, corporate services, professional education and international legal capability within one framework.

LEGAL LEADERSHIP**Dr Fahd Al Sabhan / Dr Al Sabhan Legal Group**

OPERATING INFRASTRUCTURE**Rahet Al Bal Business Services**

ECOSYSTEM ARCHITECTURE**Enlightened Minds Investments**

DESIGN PRINCIPLES

- 01 UAE-founded

- 02 Coordinated governance

- 03 Cross-border capability

- 04 Professional standards

- 05 Commercial execution

UNDER DEVELOPMENT

Middle East education for an AI-enabled economy.

MEEDU connects education, technology and industry around practical capability development.

It brings together executive learning, professional capability, future skills, education technology and institutional partnerships.

FLAGSHIP INITIATIVE

AI ACADEMY

- 01 Executive AI literacy
- 02 Workforce capability
- 03 Professional certification
- 04 Industry programmes

**Strategic capital relationships sit alongside
— not inside — EMI's operating platforms.**

GWC

BLOCKCHAIN & DIGITAL OWNERSHIP INFRASTRUCTURE

GWC brings blockchain-enabled infrastructure into EMI's wider corporate and investment architecture, supporting digital ownership, asset connectivity and selected strategic opportunities.

EMI's model is already visible through platforms, consortium structures and commercial ecosystems.

FLAGSHIP PLATFORMS

NDC, Model42 and NextGen provide dedicated operating structures around three distinct sectors.

CONSORTIUM DELIVERY

NDC publicly brings together engineering, technology, sustainability and execution partners.

COMMERCIAL ECOSYSTEMS

Model42 and NextGen organise companies and technologies around market application and scale.

NEW PLATFORM DESIGN

The UAE Legal Consortium and MEEDU show the model extending into legal services and education.

— SELECTED ECOSYSTEM RELATIONSHIPS

Credibility begins with clearly classified relationships.

PLATFORM & PORTFOLIO COMPANIES

Clinics on Cloud · ANF Therapy · MKGT · AIXL8

CONSORTIUM & DELIVERY PARTNERS

NCO · MCPM · BIMCO Technology · selected engineering partners

CORPORATE & STRATEGIC RELATIONSHIPS

GWC · Rahet Al Bal · Al Sabhan Legal Group

SELECTED CLIENTS ACROSS THE ECOSYSTEM

Healthcare, diagnostics and enterprise relationships across ecosystem companies

الإمارات العربية المتحدة
 وزارة الاقتصاد
 UNITED ARAB EMIRATES
 MINISTRY OF ECONOMY



مؤسسة دبي للمستقبل
 DUBAI FUTURE FOUNDATION



ADGM
 أبوظبي العالمي

SAMSUNG

Selected relationships across EMI and its ecosystem companies. Logos do not necessarily represent direct clients of Enlightened Minds Investments.

Different entry points. One requirement: a credible path to execution.

01

Strategic partnership

02

**Platform-level
collaboration**

03

Project participation

04

Technology deployment

05

Market expansion

06

**Consortium
membership**

07

Co-development

08

Strategic investment

The right conversation starts with the operating objective — not a generic mandate.



— A MESSAGE FROM THE EXECUTIVE CHAIR

Let's build what fragmented markets cannot assemble alone.

Enlightened Minds turns fragmented opportunities into scalable, investable businesses — aligning capital, specialised capability and execution around a clear operating architecture.



Timur Kudratov

Executive Chair

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Residence Inn by Marriott · 46th Floor · DIFC, Dubai

If you are building, investing or enabling — let's start a serious conversation.

STRATEGY · CAPITAL · PARTNERSHIPS · EXECUTION